



# Gower Handbook of Project Management

Fourth Edition

Edited by J Rodney Turner

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This book is intended as a handbook for project management practitioners. It gives an introduction to, and overview of, the essential knowledge required for managing projects. A team of experienced practitioners have been selected to introduce the reader to the knowledge and skills required to manage projects. There are four parts:

- Projects: describing the context of projects in organizations, and their nature
- Performance: describing how to manage the delivery of the project, covering scope, quality, cost, time, resources, risk, etc
- Process: describing the project management life-cycle and each stage of it
- People: describing how to manage the people working on projects.

This fourth edition builds on the successful structure of previous editions, and chapters have now been added on benefits management, requirements management, and project management maturity. The chapter of programme management has been split to recognise the difference between programmes and portfolios.

This latest edition of an encyclopedia for the discipline and profession of project management is a classic that no-one in the field should be without.

Also available as a CD ROM for readers who need to access the material via computer, either because they are working remotely from their library or because they find it an easier format to carry with them. Each chapter is supplied in .pdf format and can be accessed from a main menu.

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Preface; A handbook for project management professionals. Part One Projects: Implementing strategy through portfolios and programmes of projects; Managing portfolios of projects; Managing programmes of projects; Projects and their management; Project success and strategy; Processes and procedures; Software solutions for project, programme and portfolio management; The project, programme or portfolio office; Maturity for the project-oriented company; Conducting audits; Managing the context. Part Two Performance: Managing benefits; Managing requirements; Managing scope - configuration and work methods; Managing value; Managing quality; Managing project organization; Managing the schedule; Managing cost; Managing resources; Managing risks; Managing health and safety; Managing the environment. Part Three Process: The project life-cycle; Project start process; Project proposal and initiation; Project modelling; Managing implementation; Project closure and aftermath. Part Four People: Managing human resources in the project-based organization; Developing individual competence; Developing project management capability of organizations; Managing teams - the reality of life; Leadership; Managing stakeholders; Managing communication; Managing conflict; Managing culture; Managing ethics. Index.

## About the Editor

Rodney Turner is Professor of Project Management at the Lille School of Management and The Centre for Project Management in the Kemmy Business School, Limerick. He is also an Adjunct Professor at the University of Technology Sydney, and Visiting Professor at Henley Management College. He is editor of The International Journal of Project Management, and has written articles for journals, conferences and magazines. He lectures on and teaches project management world wide. Rodney was for twelve years a member of Council of the UK's Association for Project Management. He is now an Honorary Fellow and Vice President. He has also been President and Chairman of the International Project Management Association, the global federation of national associations in project management.

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