

# The Project Manager's Guide to Handling Risk

Alan Webb



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Risk is a key issue for every project manager. How the various risks are handled can often define the final outcome of a project; it can determine its overall worth to both sponsors and contractors and its ultimate success or failure.

Alan Webb's *The Project Manager's Guide to Handling Risk* is a concise, practical guide to the process for every project manager. Starting from an explanation of how our current ideas of risk have evolved, the author:

- introduces the nature of risk and the basis of risk analysis;
- explores how and where different patterns of risk emerge within the life of a project, and
- explains the variety of tools and techniques for risk analysis and management and shows how to use them.

The book also provides a comprehensive assessment of the current range of software tools that deals with the various aspects of risk management. Included with *The Project Manager's Guide to Handling Risk* is a free CD-ROM containing samples of available software packages.

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## Contents

Introduction; Origins and history; Understanding the nature of risk; Risks in projects; Project selection; Making decisions in uncertain situations; Changing conditions; The risk management process; Organizational issues; Managing with risk analysis methods; Software for risk analysis and management. Appendix I Terms used in the discussion and description of risk analysis and management; Appendix II Software products and vendors; Appendix III Software products on the CD-ROM. Index.

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## About the Author

Alan Webb, also author of *Project Management for Successful Product Innovation* and *Using Earned Value*, was a senior project manager, author and independent project management consultant.

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